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President's Report
US Sailing
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Dear Members,

This report, prepared for our 2026 AGM, marks the close of my second year as your President. Serving in this role has been one of the great privileges of my sailing life, and as I look back over these two years, I am proud of how far we have come together. On nearly every front, US Sailing is a stronger, better-run, and more forward-looking organization than it was two years ago. I want to use this report to share some of the progress that makes me so optimistic about where we are headed.

Much of the credit belongs to our CEO, Charlie Enright, and our Board of Directors. Charlie has truly put his stamp on US Sailing. He has built an excellent team of executives to run the organization, bringing in talented, experienced people and giving them the support and accountability they need to succeed. The energy and professionalism of this leadership team is evident across our operations, from member services and education to our championships, high-performance, and offshore programs. The Board and I could not be more pleased with the direction Charlie has set.

Nothing speaks more clearly to the health of the organization than our finances. I am delighted to report that US Sailing has paid off all of its debt and now has cash in the bank. Placing the organization on sound financial footing has been a priority since I took office, and achieving it gives us the stability and flexibility to invest in the programs that matter most to our members. I want to thank our Finance Committee, our Board, and our staff for the discipline and hard work that made this possible.

Our partnerships have never been stronger. Pacific Life is now the Presenting Partner of the US Sailing Team, with a commitment of more than $4 million to our athletes through the LA28 Games. This is an extraordinary vote of confidence in our sailors and in our program, and it comes at exactly the right moment, as we prepare for an Olympic Games on home waters. The support will go directly toward helping our athletes train, compete, and win on the world stage, and I am deeply grateful to Pacific Life for its partnership.

We are equally excited about our partnership with ARC Team USA, the American Racing Challenger representing Sail Newport in the 38th America's Cup. As part of that relationship, US Sailing is taking the lead in organizing the U.S. challenges for the Youth and Women's America's Cups. These events create a genuine pathway for our most talented young sailors and for women to compete at the very top of the sport, and they connect naturally with our youth programs and

our Olympic pipeline. Having US Sailing at the center of this effort is a tremendous opportunity, and I look forward to sharing more as the teams take shape.

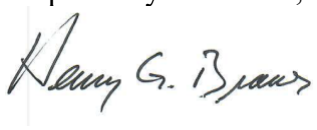
Closer to home, we continue our work with the major PHRF organizations around the country to create a better product for local sailors. PHRF is where a large share of our members do their racing, week in and week out, and they deserve a rating system that is consistent, transparent, and easy to use. Together with these organizations, we are creating a national database of PHRF certificates, which will bring a new level of consistency and accessibility to handicap racing across regions. We are also establishing a forum for both fleet leaders and sailors, giving them a place to share best practices, raise concerns, and help shape the future of PHRF racing. I am grateful to the PHRF leaders who have embraced this collaboration, and I believe it will make a real difference for club racers everywhere.

In the same spirit, I have been working to bring electronic starting technology to our big-boat fleets. These systems have already proven themselves in one-design racing, where they make starts fairer, ease the burden on race committees, and give sailors a clear and immediate picture of where they stand at the gun. There is no reason PHRF and ORC sailors should not enjoy the same benefits, and the goal is to make the technology affordable and practical for everyday club racing, not just for the top programs. I have had productive conversations with the ORC, the Storm Trysail Club, and two technology companies, and I am hopeful that we will see it offered at Storm Trysail's Block Island Race Week in June 2027 and at the ORC North American Championship in November 2027. Those events would be an ideal proving ground, and I will keep you posted as plans come together.

Looking ahead, our World Sailing delegation and I will represent US Sailing at the World Sailing Annual Conference in Qingdao, China, November 16–21. The National Sailing Programs Symposium (NSPS) is scheduled for January 21–23 in Fort Myers, Florida, and our staff is busy planning an exciting and informative program for our membership. On February 11, we will travel to Chicago Yacht Club to host the Rolex Yachting Awards, honoring the Rolex Yachtsman and Yachtswoman of the Year. We will also present several other major trophies, including the Herreshoff Trophy, our most prestigious award. In May, we will hold our Spring Meeting at USOPC headquarters in Colorado Springs. This will give the Board and senior members of our staff a chance to see the USOPC facilities and to work with our friends at the USOPC as we prepare for the LA28 Games.

As I begin my third year as President, I want to thank our volunteers, our Board, our staff, and every one of our members for your support and your passion for this sport. The progress we have made belongs to all of you, and the best is yet to come.

Respectfully submitted,



Henry G. Brauer
President