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President's Report November 12, 2025

I have just completed my first year as President of US Sailing. It seems appropriate to review the past 12 months, the priorities I set for myself and the organization. I am happy to report that we did well and met many of our goals, however, we continue to face some challenges and there is always room for improvement. For me it was a year of getting acquainted with many of our volunteers and members. I am always amazed at the level of dedication and passion so many of you have for our sport and organization. The engagement spans the breadth of our sport from helping run a junior sailing program, being involved in your club, RSA, or community sailing organization, and giving back to the sport by volunteering to be a race official, judge, or umpire. All sailors benefit from your service. A year ago I would not have mentioned our involvement with World Sailing. I just returned from attending my first World Sailing Annual Conference. It was an amazing experience to see how our sport is organized and run at the World level which affects all of us. Charlie just wrote an excellent article [[read here](#)] about the conference, and I cannot say it any better. A year ago, I stated that we are in a team sport and for US Sailing to be successful we all need to be engaged. The success we have had this year and our ability to meet the many challenges we face is a testament to the team working together.

As I assumed the leadership of the Board I outlined three tasks we needed to focus on over the first 120 days of my term: hiring a new CEO, support for our High Performance program including the establishment of a training base in Long Beach and securing the funding for the implementation of a new data base system to support our organization. I also noted that the Association needed to focus on maintaining strong relationships with our member clubs, community sailing programs, and regional sailing organizations. Furthermore we needed to rebuild our relationship with the myriad individuals and organizations that support our high performance program including our youth, ODP and aspiring Olympic athletes.

So how did we do?

- Charlie Enright became our CEO on May 1st. I will not dwell on the specifics of the process as I have outlined these in earlier communications. Suffice to say that Charlie emerged as the Board's unanimous choice after a national search and extremely rigorous process. Charlie has hit the ground running and has already made a positive impact on all aspects of the Association and our sport. He has taken the time to get to know his team, the board, and spent many hours in the field getting acquainted with members and leaders

of our myriad member organizations. He is rebuilding the senior executive team, attracting new talent to the organization that will serve us well.

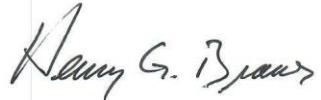
- The goal of establishing a training base in Long Beach was accomplished, however, World Sailing and the LA '28 organizing authority decided to designate two locations for the sailing competition. The boards will use the Long Beach location as their venue while the boats use the Port of LA in San Pedro. The good news is that US Sailing had built a good relationship with the Port of LA, so we were able to pivot and activate a training base inside the Port. This happened with the help of board members, Mike Van Dyke and Marie Rogers, Charlie's leadership, and support from Fred Hagedorn.
- We have had some success in raising the funds we need to purchase and implement a new data base system to support the organization. The current data base is 25 years old and no longer provides the level of support we need to provide the run a modern NGB and sports organization. We have not yet reached our goal, however, the board and staff are researching ways to phase in the implementation of a new system so we can begin the process of upgrading our level of service to our membership.
- Charlie has put a great deal of effort into building relationships with the various organizations and individuals that support our High Performance program. There is no way to put a timeline on this effort. I can report that Charlie is making good progress on this initiative.
- We are taking a new approach to how we interact with and support our Regional Sailing Associations, clubs and community organizations. The staff is organizing a series of regional symposiums which will take place in 2026. We are collaborating with the local organizations to create programs that address the unique needs of each region. Several dates and locations have been confirmed. We will be publishing the schedule soon. Our hope is that this more focused program will help to build stronger relationships between US Sailing and our local and regional organizations.
- US Sailing in collaboration with the Annapolis Yacht Club Foundation, is supporting the first Sailing Foundation Summit scheduled for November 21-22, at Annapolis Yacht Club. This will bring together many of the active sailing foundations to share best practices and ideas on how to grow and support sailing in their regions and on the national level.

I attended my first World Sailing Conference last week in Dublin, Ireland. This was an opportunity to learn how our sport is organized at the International level, how US Sailing fits into this global endeavor, and the impact our volunteers and staff make on the sport. Our delegation includes 14 volunteers and 4 staff. Every member of US Sailing owes a debt of gratitude to each of the delegates for their dedication to making our sport better. I was amazed to learn the number of hours each committee member spends working on their individual committees and the positive impact this effort has on our sport. It all trickles down to enhance our experience at the local and national level.

This US Sailing board meeting signifies a changing of the watch. We will take the time to honor the service of John Schoendorf, who has served as our Treasurer for 7 years and Sarah Lihan who has served a full term as an elected representative of the Sailor's Athlete Council. We thank them for their years of loyal and dedicated service to the organization. We also welcome our new board members and officers and look forward to their contribution in the coming years.

Thank you for your support this year. I am excited and extremely enthusiastic about the course our organization is on. I am confident that Charlie and his team will provide the leadership and creativity we need to support and grow our sport.

Respectfully submitted,

A handwritten signature in black ink that reads "Henry G. Brauer". The signature is fluid and cursive, with "Henry" on the first line and "G. Brauer" on the second line.

Henry G. Brauer
President